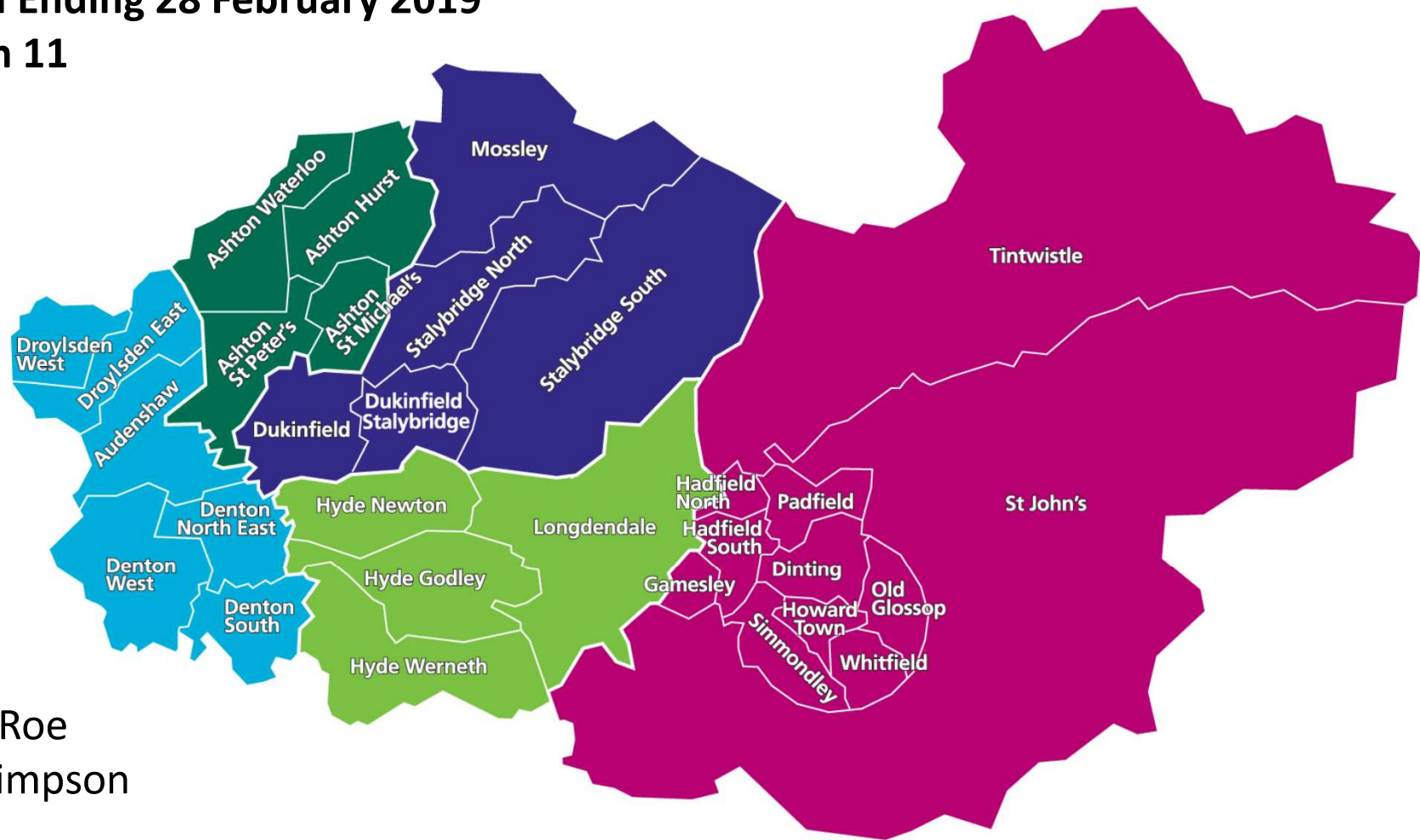


Tameside and Glossop Integrated Financial Position

financial monitoring statements

Period Ending 28 February 2019
Month 11



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Integrated Financial Position Summary Report

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Tameside & Glossop Integrated Economy Wide Financial Position

£7.8m

Children's Services

Unprecedented levels of demand in Children's Social Care continue and place significant pressures on staff and resources.

Placement costs are the main driver of the forecast £7.8m in excess of approved budget.

Message from the DOFs

As we move into the final few weeks of the financial year, the economy wide financial position has again improved slightly but the overall picture remains mixed with significant challenges in some areas.

There have been a few small movements since period 10, which has resulted in an improvement in the forecast outturn position, due to a small underspend on Council Budgets. However, this improved overall position masks continuing and recurrent pressures due to the non delivery of savings in some areas, and continuing pressure in Children's Services where the forecast overspend remains at just under £8m in excess of budget.

Alongside delivery of in year savings, the focus continues to be on the identification of savings to deliver a balanced position for 2019/20 and beyond. Proposed savings will continue to be subject to scrutiny through the 'Star Chamber' process and regular updates will be provided on a periodic basis.

£0.04m

Strategic Commission Forecast

Overall forecast outturn for the Strategic Commission has improved by £0.04m since period 10, resulting in a small forecast underspend across the economy.

This report covers all spend at Tameside & Glossop Clinical Commissioning Group (CCG), Tameside Metropolitan Borough Council (TMBC) and Tameside & Glossop Integrated Care Foundation Trust (ICFT). It does not capture any Local Authority spend from Derbyshire County Council or High Peak Borough Council for the residents of Glossop.

	Forecast Position			Variance	
	Budget	Forecast	Variance	Previous Month	Movement in Month
CCG Expenditure	398,112	398,113	(0)	0	(1)
TMBC Expenditure	186,514	186,489	24	(12)	37
Integrated Commissioning Fund	584,626	584,602	24	(12)	36
ICFT - post PSF Agreed Deficit	(19,149)	(19,149)	0	0	0
Economy Wide In Year Deficit	565,477	565,453	24	(12)	36

Tameside & Glossop Integrated Commissioning Fund

As at 28 February 2019 the Integrated Commissioning Fund is forecasting net spend £584.602m against an approved net budget of £584.626m, with a small underspend of £24k. This forecast is a slightly improved position from the previous month but masks significant pressures in a number of areas, including **Children's Services** which continues to forecast **expenditure to be almost £8m in excess of budget**.

Forecast Position £000's	Forecast Position					Net Variance	
	Expenditure Budget	Income Budget	Net Budget	Net Forecast	Net Variance	Previous Month	Movement in Month
Acute	202,683	0	202,683	203,597	(914)	(740)	(174)
Mental Health	32,832	0	32,832	33,468	(636)	(618)	(18)
Primary Care	82,701	0	82,701	82,211	489	588	(99)
Continuing Care	14,106	0	14,106	16,010	(1,904)	(2,168)	264
Community	29,966	0	29,966	30,104	(138)	(213)	75
Other CCG	30,615	0	30,615	27,514	3,101	3,151	(50)
CCG TEP Shortfall (QIPP)	0	0	0	0	0	0	0
CCG Running Costs	5,209	0	5,209	5,209	0	0	0
Adults	82,653	(42,172)	40,480	40,256	224	228	(4)
Children's Services	46,819	(3,051)	43,768	51,580	(7,812)	(7,998)	186
Education	30,936	(25,374)	5,562	5,570	(8)	(56)	48
Individual Schools Budgets	115,200	(115,200)	0	0	0	0	0
Population Health	16,912	(680)	16,232	15,971	261	379	(118)
Operations and Neighbourhoods	76,782	(26,448)	50,333	50,746	(412)	(412)	(0)
Growth	42,765	(34,920)	7,846	9,867	(2,021)	(1,958)	(63)
Governance	88,704	(79,887)	8,818	7,138	1,680	1,690	(10)
Finance & IT	6,103	(1,550)	4,553	4,188	365	406	(41)
Quality and Safeguarding	367	(288)	79	71	8	8	(0)
Capital and Financing	10,998	(1,360)	9,638	7,852	1,786	1,786	0
Contingency	4,163	(6,823)	(2,660)	(6,246)	3,586	3,586	0
Corporate Costs	8,721	(6,857)	1,865	(503)	2,368	2,328	40
Integrated Commissioning Fund	929,235	(344,609)	584,626	584,602	24	(12)	36

Tameside & Glossop Integrated Commissioning Fund

Forecast Position £000's	Forecast Position					Net Variance	
	Expenditure Budget	Income Budget	Net Budget	Net Forecast	Net Variance	Previous Month	Movement in Month
CCG Expenditure	398,112	0	398,112	398,112	(0)	0	(0)
TMBC Expenditure	531,123	(344,609)	186,514	186,489	24	(12)	36
Integrated Commissioning Fund	929,235	(344,609)	584,626	584,602	24	(12)	36
A: Section 75 Services	311,745	(41,823)	269,921	270,231	(310)	(535)	225
B: Aligned Services	411,824	(170,283)	241,541	242,996	(1,455)	(1,305)	(151)
C: In Collaboration Services	205,665	(132,502)	73,163	71,373	1,790	1,828	(38)
Integrated Commissioning Fund	929,235	(344,609)	584,626	584,602	24	(12)	36

Continuing Care

This remains a significant financial risk but a financial recovery plan is in place, with detailed updates presented at Finance & QIPP Assurance Group on a quarterly basis.

Whilst still forecasting an **overspend of £1.904m**, the historic growth rates have slowed. The favourable movement since month 10 is due to winter pressures not materialising to the same level as expected.

Acute

The movement in the forecast variance is due to 4 patients discharged from critical care at the Christies, of which the CCG had no prior notice. This has been raised with the Trust and GMSS who manage the contract to ensure the CCG receives future advanced notice through the long length of stay reports which have been absent all year.

Since finalising the month 11 position, the CCG has secured year-end settlement agreements with all the NHS associate secondary care providers. The impact of these agreements will be a favourable movement in month 12 for 18/19 of circa £60k.

Children's Services

Children's Social Care continues to present the single greatest financial risk for 2018/19, and is the most significant risk area for the medium term financial sustainability of the Council.

The forecast outturn position of **£7.8m in excess of budget** has improved slightly since the last period.

Tameside & Glossop Integrated Commissioning Fund

Forecast Position £000's	YTD Position			Forecast Position			Variance	
	Budget	Actual	Variance	Budget	Forecast	Variance	Previous Month	Movement in Month
Acute	184,950	185,966	(1,016)	202,683	203,597	(914)	(740)	(174)
Mental Health	30,290	30,773	(483)	32,832	33,468	(636)	(618)	(18)
Primary Care	75,504	75,625	(121)	82,701	82,211	489	588	(99)
Continuing Care	12,892	14,333	(1,441)	14,106	16,010	(1,904)	(2,168)	264
Community	27,471	27,565	(94)	29,966	30,104	(138)	(213)	75
Other CCG	28,735	25,612	3,123	30,615	27,514	3,101	3,151	(50)
CCG TEP Shortfall (QIPP)	0	0	0	0	0	0	0	0
CCG Running Costs	3,577	3,546	30	5,209	5,209	0	0	0
Adults	37,107	46,053	(8,946)	40,480	40,256	224	228	(4)
Children's Services	40,120	47,303	(7,182)	43,768	51,580	(7,812)	(7,998)	186
Education	5,099	19,148	(14,049)	5,562	5,570	(8)	(56)	48
Individual Schools Budget	105,600	105,600	0	115,200	115,200	0	0	0
Population Health	14,879	14,133	746	16,232	15,971	261	379	(118)
Operations and Neighbourhoods	46,139	48,384	(2,245)	50,333	50,746	(412)	(412)	(0)
Growth	7,192	15,031	(7,839)	7,846	9,867	(2,021)	(1,958)	(63)
Governance	8,083	15,192	(7,109)	8,818	7,138	1,680	1,690	(10)
Finance & IT	4,174	4,395	(221)	4,553	4,188	365	406	(41)
Quality and Safeguarding	72	(24)	96	79	71	8	8	(0)
Capital and Financing	8,835	1	8,834	9,638	7,852	1,786	1,786	0
Contingency	(2,438)	(623)	(1,815)	(2,660)	(6,246)	3,586	3,586	0
Corporate Costs	1,709	(1,328)	3,037	1,865	(503)	2,368	2,328	40
Integrated Commissioning Fund	639,989	676,683	(36,696)	699,826	699,802	24	(12)	36
CCG Expenditure	363,418	363,418	(0)	398,112	398,113	(0)	0	(1)
TMBC Expenditure	276,571	313,265	(36,695)	301,714	301,689	24	(12)	37
Integrated Commissioning Fund	639,989	676,683	(36,696)	699,826	699,802	24	(12)	36

Tameside Integrated Care Foundation Trust Financial Position

SUMMARY

- **Revenue** - For the financial period to the **28th February 2019**, the Trust has reported a net deficit of c.£21.545m, pre Provider Sustainability Funding (PSF), which is **c.£266k better than plan**. The in month position for February reported a £1.431m deficit, **£11k worse than plan**.
- **Trust Efficiency programme (TEP)** - The Trust delivered **c.£1.069m** of savings in month, this is an underachievement against target by **c.£395k** in month. For the first time this financial year the Trust is reporting a cumulative underachievement against plan, of **c£59k**.
- **Agency cap** - To date the Trust has spent **c.£6.14m** on Agency, against a plan of **£8.82m**. Based on this run rate, spend should be significantly below the agency cap of £9.53m.

KEY RISKS

- **Control Total** – The Trust agreed a control for 2018/19 of **c£19.149m**, this assumes the Trust will be in receipt of the full PSF. NHSI monitor financial delivery from a revenue perspective against post PSF target, for the Trust this plan is £23.38m.
- **Provider Sustainability Fund** - The Trust must achieve its financial plan at the end of each quarter to achieve 70% of the PSF, the remainder is predicated on achievement of the A&E target. If the Trust fails to deliver the financial and/or performance targets it will need to borrow additional cash at 1.5%. The Trust has achieved its Q3 finance and performance target. However, it is not forecasting to achieve its Q4 performance target and therefore will not receive £443k in cash.
- **TEP** – The Trust is currently forecasting an underachievement against its TEP target of **c£411k in year** and **c£2.0m** recurrently. The revised governance implemented by the Trust has offset the failure to deliver TEP and consequently the Trust is forecasting to meet its control total.

Financial Performance Metric	Month 11			YTD			Outturn
	Plan £000	Actual £000	Variance £000	Plan £000	Actual £000	Variance £000	Plan £000s
Normalised Surplus / (Deficit) Before PSF	(1,420)	(1,431)	(11)	(21,811)	(21,545)	266	(23,370)
Provider Sustainability Fund (PSF)	494	494	0	3,727	3,727	0	4,221
Surplus / (Deficit)	(926)	(937)	(11)	(18,084)	(17,818)	266	(19,149)
Trust Efficiency Savings	1,464	1,069	(395)	11,465	11,406	(59)	13,000
Use of Resources Metric	3	3		3	3		3

TEP – Targeted/Trust Efficiency Plan

Organisation	High Risk	Medium Risk	Low Risk	Savings Posted	Total	Target	Post Bias Expected Saving	Post Bias Variance
CCG	0	0	0	19,800	19,800	19,800	19,800	0
TMBC	309	250	0	1,489	2,048	3,119	1,645	(1,474)
Strategic Commissioner	309	250	0	21,289	21,848	22,919	21,445	(1,474)
ICFT	162	7	1,176	11,406	12,752	13,001	12,589	(412)
Economy Total	471	257	1,176	32,695	34,600	35,920	34,034	(1,886)

- The economy wide savings target for 2018/19 is £35.920m:
 - Commissioner £22.919m (£19.8m CCG & £3.119m TMBC)
 - Provider £13.001m
- Against this target, £32.695m of savings have been realised, 91% of the required savings but the majority of this is by non-recurrent means therefore putting additional pressure in future years
- Expected savings by the end of the year are £34.034m, a shortfall of £1.886m against target
- The Trust is currently forecasting an underachievement against its in year TEP delivery of £0.412m. Work is ongoing with Theme groups to improve this forecast position.
- TMBC savings have been identified by underspends in other areas and a balanced position will be delivered.
- The scale of the financial gap in future years mean there must be a continued focus on identifying schemes for 2019/20 and beyond.

Progress Against Target

